

Bata



HALF YEARLY
REPORT

CORPORATE INFORMATION

Board of Directors

Ms. Jin Zeng
Mr. Muhammad Imran Malik
Mr. Amjad Farooq
Mr. Lim Ghim Keong
Mr. Muhammad Maqbool
Mr. Kamal Monnoo
Mr. Rashid Rahman Mir
Ms. Fatima Asad Khan

Chairperson
Chief Executive
Chief Financial
Officer

Director
Director
Director
Director
Independent Director
Independent Director
Independent Director

Audit Committee

Mr. Rashid Rahman Mir
Mr. Muhammad Maqbool
Mr. Lim Ghim Keong

Chairman
Member
Member

Human Resource and Remuneration Committee

Ms. Fatima Asad Khan
Mr. Muhammad Imran Malik
Mr. Muhammad Maqbool

Chairperson
Member
Member

Chief Financial Officer (CFO)

Mr. Amjad Farooq

Bankers

Habib Bank Limited
Habib Metropolitan Bank Limited
MCB Bank Limited
Bank Al Habib Limited
National Bank of Pakistan Limited
United Bank Limited
Meezan Bank Limited
Allied Bank Limited
Bank Alfalah Limited
Standard Chartered Bank
(Pakistan) Limited

Registered Office

Batapur, G. T. Road,
P.O. Batapur, Lahore.

Auditors

A.F. Ferguson & Co.
(a member firm of PwC Network) 308-Upper
Mall, Shahrah-e-Quaid-e-Azam P.O Box-39,
54000, Lahore.

Share Registrar

Corplink (Pvt.) Ltd.
Wings Arcade, I-K Commercial,
Model Town, Lahore.

Legal Advisor

Surridge & Beecheno
60, Shahrah-e-Quaid-e-Azam, Ghulam Rasool
Building, Lahore.

Factories

Batapur G. T. Road,
P.O. Batapur, Lahore.

Stock Exchange Listing

Bata Pakistan limited is listed on Pakistan
Stock Exchange under "Leather and
Tanneries" sector

Maraka

26 - Km, Multan Road, Lahore.

Web Presence

<https://www.bata.com.pk/>

Liaison Office Karachi

138 C-II Commercial Area,
P.E.C.H.S., Tariq Road, Karachi.

DIRECTORS' REVIEW

It is our pleasure to present the un-audited Condensed Interim Financial Information and brief review of the Company's operations for the six-month period ended 30 June 2025.

Net turnover in the period under review declined by 5% and was Rs. 9.059 billion as compared to Rs. 9.542 billion for the corresponding period of last year. During the current period, Company suffered loss after tax of Rs. 113.449 million as compared to Profit after tax of Rs. 470.950 million of last year. Loss per share is Rs. 15.01 against earning per share of Rs. 62.29 in last year. The turnover in retail is badly effected due to tough competition and unfavourable economic situation.

The pressure on turnover has an impact on inhouse production at both Batapur and Maraka plants. However, we are continuously trying to improve the efficiencies of our plants to remain competitive both in terms of quality and cost.

Our precedence remains to satisfy the demand of our valued customers and provide them with services exclusively and efficiently. In spite of challenging economic environment and competitive market conditions, we are preparing ourselves to grasp all opportunities that come our way this year. Our priority right now is to hit our target sales and stay connected with our customers through social media platforms, online campaigns and using stores as media.

In order to educate students about the importance of maintaining good physical and mental health while fostering lifelong healthy habits, a Health Awareness session was arranged in Government Boys High School Batapur. Annual sports were arranged for the students of underprivileged schools. We donated shoes to the underprivileged children studying in different schools and cities. In order to make a difference in the lives of orphan and abandoned children, we sponsored SOS fund-raising walk commenced from Racecourse Park to the Governor's House Lahore, symbolizing a journey of hope and collective action.

To commemorate women's accomplishments, raise awareness about gender discrimination and promote global support for women, we celebrated International Women's Day by arranging activities in Government Girls Community Model Middle School Batapur. To impart our role for better environment, Plant for Life campaign was launched with the participation of our employees and their children; and planted trees / saplings in Batapur & Maraka along with nearby communities including schools and residential areas.

We are anticipating challenges but we are very much confident that with passion of our staff and unconditional support from our all stakeholders, we will not only achieve our goals for the year but also maintain a cohesion on national level by fulfilling our corporate responsibility to the society.

On behalf of the Board



(Muhammad Imran Malik)
Chief Executive

Batapur:
Lahore: August 26, 2025

ڈائریکٹرز کا جائزہ

ہم نہایت مسرت کے ساتھ 30 جون 2025 کو ختم ہونے والی ششماہی کے لئے کمپنی کی غیر آڈٹ شدہ مختصر عبوری مالی معلومات اور کارکردگی کا مختصر جائزہ پیش کر رہے ہیں۔

زیر جائزہ مدت میں خالص ٹرن اور 9.059 ارب روپے رہا، جو گزشتہ سال کی اسی مدت کے 9.542 ارب روپے کے مقابلے میں 5 فیصد کمی کو ظاہر کرتا ہے۔ زیر جائزہ مدت میں کمپنی کو 113.449 ملین روپے کا بعد از ٹیکس خسارہ ہوا، جبکہ گزشتہ سال کی اسی مدت میں 470.950 ملین روپے کا بعد از ٹیکس منافع حاصل ہوا تھا۔ فی حصص خسارہ 15.01 روپے رہا جبکہ گزشتہ سال کی اسی مدت میں 62.29 روپے فی حصص آمدنی ہوئی تھی۔ سخت مسابقت اور معیشت کی نامساعد صورتحال کے باعث ریٹیل کا ٹرن اور دباؤ میں رہا۔

ٹرن اور پر پڑنے والا دباؤ بانا پورا اور مرا کہ، دونوں پلانٹس کی ان ہاؤس پروڈکشن پر اثر انداز ہوا ہے۔ تاہم، ہم اپنے پلانٹس کی کارکردگی بہتر بنانے کے لئے مسلسل کوشاں ہیں، تاکہ اپنے پلانٹس کی کارکردگی بہتر بناتے ہوئے معیار اور لاگت دونوں لحاظ سے مسابقتی برتری بدستور قائم رکھ سکیں۔

ہماری اولین ترجیح اپنے معزز صارفین کی ضروریات کو پورا کرنا اور انہیں بہتر اور مؤثر انداز میں خدمات فراہم کرنا ہے۔ مشکل معاشی صورتحال اور مارکیٹ میں سخت مسابقت کے باوجود ہم خود کو درواں سال میں آنے والے تمام مواقعوں سے مستفید ہونے کے لئے تیار کر رہے ہیں۔ اس وقت ہماری ترجیح فروخت کا ہدف حاصل کرنا اور سوشل میڈیا پلیٹ فارمز، آن لائن کمپینز یا اسٹورز کو بطور میڈیا استعمال کرتے ہوئے اپنے صارفین سے جڑے رہنا ہے۔

طلباء کو بہتر جسمانی اور ذہنی صحت برقرار رکھنے کی اہمیت سے آگاہ کرنے اور زندگی بھر کے لئے صحت مند عادات کو فروغ دینے کے مقصد سے گورنمنٹ ہوائز ہائی اسکول بانا پور میں ایک ہیلتھ آگاہی سیشن کا انعقاد کیا گیا۔ پسماندہ اور سہولیات سے محروم اسکولوں کے طلباء کے لئے سالانہ کھیلوں کا انعقاد بھی کیا گیا۔ مختلف شہروں اور اسکولوں میں زیر تعلیم غیر مراعات یافتہ طبقے کے بچوں کو جو عظیم کئے گئے۔ یتیم اور لاوارث بچوں کی زندگیوں میں مثبت تبدیلی لانے کے لئے ہم نے SOS کی فنڈ ریزنگ واک کو اسپانسر کیا جو ریس کورس پارک سے شروع ہو کر گورن ہاؤس لاہور پر ختم ہوئی، یہ واک اُمید اور اجتماعی جدوجہد کی علامت تھی۔ خواتین کی کامیابیوں کو خراج تحسین پیش کرنے، صنفی امتیاز کے بارے میں آگاہی پیدا کرنے اور خواتین کے لئے عالمی سطح پر حمایت کو فروغ دینے کے لئے ہم نے گورنمنٹ گرلز کمیونٹی ماڈل اسکول بانا پور میں مختلف سرگرمیوں کا انعقاد کر کے عالمی یوم خواتین منایا۔ بہتر ماحول کے لئے اپنا کردار ادا کرنے کے لئے ”پلانٹ فار لائف“، ہم آواز کیا گیا جس میں ہمارے ملازمین اور ان کے بچوں نے حصہ لیا، اور بانا پور اور مرا کہ کے ساتھ ساتھ قریبی اسکولوں اور رہائشی علاقوں میں درخت اور پودے لگائے گئے۔

ہم مستقبل میں چیلنجز کی توقع ضرور کر رہے ہیں، لیکن ہمارا پختہ یقین ہے کہ ہمارے عمل کی لگن اور تمام اسٹیک ہولڈرز کی غیر مشروط حمایت کے ساتھ ہم نہ صرف اس سال کے اپنے اہداف حاصل کریں گے بلکہ اپنی سماجی ذمہ داری کو پورا کر کے قومی سطح پر ہم آہنگی بھی برقرار رکھیں گے۔



مختار بوریو

(محمد عمران ملک)

بانا پور:

چیف ایگزیکٹو

لاہور: 26 اگست 2025

INDEPENDENT AUDITOR'S REVIEW REPORT**To the members of Bata Pakistan Limited****Report on review of Interim Financial Statements****Introduction**

We have reviewed the accompanying condensed interim statement of financial position of Bata Pakistan Limited as at June 30, 2025 and the related condensed interim statement of profit or loss and other comprehensive income, condensed interim statement of changes in equity, and condensed interim statement of cash flows, and notes to the financial statements for the six-month period then ended (hereinafter referred to as the "interim financial statements"). Management is responsible for the preparation and presentation of these interim financial statements in accordance with accounting and reporting standards as applicable in Pakistan for interim financial reporting. Our responsibility is to express a conclusion on these interim financial statements based on our review.

Scope of Review

We conducted our review in accordance with International Standard on Review Engagements 2410, "Review of Interim Financial Information Performed by the Independent Auditor of the Entity". A review of interim financial statements consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with International Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

Conclusion

Based on our review, nothing has come to our attention that causes us to believe that the accompanying interim financial statements is not prepared, in all material respects, in accordance with the accounting and reporting standards as applicable in Pakistan for interim financial reporting.

Other Matter

Pursuant to the requirement of Section 237 (1) (b) of the Companies Act, 2017, only cumulative figures for the half year, presented in the second quarter accounts are subject to a limited scope review by the statutory auditors of the Company. Accordingly, the figures of the condensed interim statement of profit or loss and other comprehensive income for the three month period ended June 30, 2025 have not been reviewed by us.

The engagement partner on the audit resulting in this independent auditor's report is Khurram Akbar Khan.

**A. F. Ferguson & Co.****Chartered Accountants
Lahore****Date: August 28, 2025****UDIN: RR202510070twATKNXvY**

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■ KARACHI ■ LAHORE ■ ISLAMABAD

CONDENSED INTERIM STATEMENT OF FINANCIAL POSITION

AS AT JUNE 30, 2025

		(UN - AUDITED)	(AUDITED)
		June 30,	December 31,
		2025	2024
	Note	(Rupees in '000)	
ASSETS			
NON-CURRENT ASSETS			
Property, plant and equipment	6	2,544,069	2,609,144
Right-of-use assets		3,153,203	3,039,143
Intangible assets		133,783	173,012
Long term security deposits		64,408	61,085
Deferred tax asset		283,547	267,548
		6,179,010	6,149,932
CURRENT ASSETS			
Stores and spare parts		-	-
Stock in trade		5,381,446	6,004,676
Trade debts		920,430	1,141,770
Advances		97,278	86,692
Trade deposits and short term prepayments		496,433	189,666
Other receivables		87,151	63,235
Income tax receivable net of provision for taxation		455,587	302,150
Interest accrued		2,557	551
Short term investment		45,001	45,065
Tax refunds due from Government		350,161	350,161
Cash and bank balances		598,574	544,344
		8,434,618	8,728,310
TOTAL ASSETS		14,613,628	14,878,242
EQUITY AND LIABILITIES			
SHARE CAPITAL AND RESERVES			
Authorized share capital		100,000	100,000
Issued, subscribed and paid up share capital		75,600	75,600
Reserves			
Capital reserve		483	483
Revenue reserves		5,356,593	5,470,042
		5,357,076	5,470,525
Total equity		5,432,676	5,546,125
NON-CURRENT LIABILITIES			
Lease liabilities		2,761,625	2,677,992
Long term deposits		22,513	21,244
Employee benefits obligations		48,565	47,801
Long term finance from financial institution - secured	7	25,185	28,333
		2,857,888	2,775,370
CURRENT LIABILITIES			
Current portion of lease liabilities		1,028,500	1,058,808
Current portion of long term finance		6,296	6,296
Trade and other payables		3,973,365	4,312,995
Short term borrowings from financial institutions - secured	8	494,623	333,000
Accrued finance cost		4,087	28,566
Unclaimed dividend		77,030	77,919
Unpaid dividend		739,163	739,163
		6,323,064	6,556,747
CONTINGENCIES AND COMMITMENTS			
TOTAL EQUITY AND LIABILITIES		14,613,628	14,878,242


The annexed notes from 1 to 20 form an integral part of these condensed interim financial statements.



Chief Executive



Director



Chief Financial Officer

CONDENSED INTERIM STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME (UN-AUDITED) FOR THE THREE-MONTH AND SIX-MONTH PERIODS ENDED JUNE 30, 2025

		Three-month period ended		Six-month period ended	
		June, 30 2025	June, 30 2024	June, 30 2025	June, 30 2024
		Un-audited			
Note		(Rupees in '000)			
Revenue from contracts with customers - net	10	3,775,859	5,039,721	9,058,980	9,542,885
Cost of sales	11	(2,380,594)	(2,667,630)	(4,918,018)	(4,928,800)
Gross profit		1,395,265	2,372,091	4,140,962	4,614,085
Distribution costs		(1,045,035)	(1,408,563)	(2,637,619)	(2,693,618)
Administrative expenses		(503,382)	(491,116)	(979,700)	(998,541)
Net impairment loss on financial assets		(4,202)	(5,330)	(50,835)	(14,197)
Other expenses		(108,434)	(44,442)	(173,611)	(72,317)
Other income		25,742	154,432	42,118	258,504
Finance costs	12	(161,980)	(172,140)	(357,527)	(322,485)
(Loss)/profit before levy and income tax		(402,026)	404,932	(16,212)	771,431
Levy - minimum tax		(45,055)	-	(90,110)	-
(Loss)/profit before income tax		(447,081)	404,932	(106,322)	771,431
Income tax		85,647	(148,437)	(7,127)	(300,482)
(Loss)/profit for the period		(361,434)	256,495	(113,449)	470,949
Other comprehensive income:					
Other comprehensive income for the period		-	-	-	-
Total comprehensive (loss)/income for the period		(361,434)	256,495	(113,449)	470,949
(Loss)/earnings per share - basic and diluted (Rupees per share)		(47.81)	33.93	(15.01)	62.29

The annexed notes from 1 to 20 form an integral part of these condensed interim financial statements.


Chief Executive



Director


Chief Financial Officer

CONDENSED INTERIM STATEMENT OF CHANGES
IN EQUITY (UN-AUDITED)
FOR THE SIX-MONTH PERIOD ENDED JUNE 30, 2025

	Share capital	Capital reserve	Revenue reserves		Total
			General reserve	Un-appropriated profits	
			(Rupees in '000)		
Balance as at January 01, 2024 (audited)	75,600	483	4,557,000	1,048,941	5,682,024
Total comprehensive income for period	-	-	-	470,949	470,949
Balance as at June 30, 2024 (un-audited)	75,600	483	4,557,000	1,519,890	6,152,973
Balance as at January 01, 2025 (audited)	75,600	483	4,557,000	913,042	5,546,125
Total comprehensive loss for period	-	-	-	(113,449)	(113,449)
Balance as at June 30, 2025 (un-audited)	75,600	483	4,557,000	799,593	5,432,676

The annexed notes from 1 to 20 form an integral part of these condensed interim financial statements.



Chief Executive



Director



Chief Financial Officer

CONDENSED INTERIM STATEMENT OF CASH FLOWS (UN-AUDITED) FOR THE SIX-MONTH PERIOD ENDED JUNE 30, 2025

		Six-month period ended	
		June 30, 2025	June 30, 2024
Note		(Rupees in '000)	
Cash flows from operating activities			
Cash generated from operations	13	1,307,029	372,760
Finance cost paid		(333,048)	(322,484)
Income tax and levy paid		(266,673)	(277,660)
Gratuity paid		(6,605)	(8,476)
Long term security deposits - net		(2,054)	(3,851)
Net cash inflow/(outflow) from operating activities		698,649	(239,711)
CASH FLOWS FROM INVESTING ACTIVITIES			
Payments for property, plant and equipment		(168,859)	(264,209)
Payments for intangible assets		-	(6,802)
Proceeds from disposal of property, plant and equipment		5,559	8,827
Short term investments made during the period		(45,000)	(90,050)
Short term investments encashed during the period		45,064	90,000
Interest income received		4,159	75,928
Net cash outflow from investing activities		(159,077)	(186,306)
CASH FLOWS FROM FINANCING ACTIVITIES			
Repayment of long term finances		(3,149)	(3,149)
Payments of lease liabilities (principal)		(641,887)	(453,808)
Dividend paid		(889)	(683,129)
Net cash outflow from financing activities		(645,925)	(1,140,086)
Net decrease in cash and cash equivalents		(106,353)	(1,566,104)
Cash and cash equivalents at the beginning of the period		211,344	2,470,297
Effects of exchange rate changes on cash and cash equivalents		(1,040)	(1,946)
Cash and cash equivalents at the end of the period		103,951	902,247

The annexed notes from 1 to 20 form an integral part of these condensed interim financial statements.


Chief Executive


Director


Chief Financial Officer

**NOTES TO AND FORMING PART OF THE CONDENSED
INTERIM FINANCIAL STATEMENTS (UN-AUDITED)
FOR THE SIX-MONTH PERIOD ENDED JUNE 30, 2025**

1 LEGAL STATUS AND OPERATIONS

Bata Pakistan Limited (the 'Company') was incorporated in Pakistan as a public company limited by shares under the repealed Companies Act, 1913 (now, the Companies Act, 2017) and its shares are quoted on the Pakistan Stock Exchange Limited. The registered office of the Company is situated at Batapur, Lahore. The principal activity of the Company is manufacturing and sale of footwear of all kinds along with sale of accessories and hosiery items. The parent company of Bata Pakistan Limited is Bafin B.V. (Nederland), whereas the ultimate parent is Compass Limited, Bermuda. Furthermore, the Company has the following production facilities:

Sr. No.	Business Units	Geographical Location
1	Batapur Factory	G.T. Road, P.O. Batapur, Lahore
2	Maraka Factory	26 - km, Multan Road, Lahore

The Company operates through retail outlets spread across the country with 7 outlets situated in Azad Kashmir, 8 in Baluchistan, 12 in Islamabad Capital Territory, 2 in Gilgit Baltistan, 45 in Khyber Pakhtunkhwa, 247 in Punjab and 61 outlets in Sindh.

2 BASIS OF PREPARATION

2.1 STATEMENT OF COMPLIANCE

These condensed interim financial statements have been prepared in accordance with the accounting and reporting standards as applicable in Pakistan for interim financial reporting. The accounting and reporting standards as applicable in Pakistan for interim financial reporting comprise:

- International Accounting Standard (IAS) 34, Interim Financial Reporting, issued by the International Accounting Standard Board (IASB) as notified under the Companies Act, 2017; and
- Provisions of and directives issued under the Companies Act, 2017.

Where the provisions of and directives issued under the Companies Act, 2017 differ with the requirements of IAS 34, the provisions and directives issued under the Companies Act, 2017 have been followed.

2.2 These condensed interim financial statements are un-audited and are being submitted to the members as required by section 237 of the Companies Act, 2017 (the 'Act').

These condensed interim financial statements do not include all of the information required for annual financial statements and should be read in conjunction with the annual audited financial statements as at and for the year ended December 31, 2024. Selected explanatory notes are included to explain events and transactions that are significant to and understanding of the changes in the Company's financial position and performance since the last annual audited financial statements.

3 MATERIAL ACCOUNTING POLICIES

The accounting policies and the methods of computation adopted in the preparation of these condensed interim financial statements are the same as those applied in the preparation of preceding annual published financial statements of the Company for the year ended December 31, 2024, except for the estimation of income tax (see note 5). Further, accounting policy in respect of levies has been disclosed in note 5.

3.1 Standards, amendments to published standards and interpretations that are effective in the current period

Certain standards, amendments and interpretations to International Financial Reporting Standards (IFRS) are effective for accounting period beginning on January 1, 2025, but are considered not to be relevant or to have any significant effect on the Company's operations (although they may affect the accounting for future transactions and events) and are, therefore, not detailed in these condensed interim financial statements.

3.2 Standards, amendments and interpretations to existing standards not yet effective and have not been early adopted by the Company

There are certain standards, amendments to the accounting standards and interpretations that are mandatory for the Company's accounting periods beginning on or after January 01, 2026 but are considered not to be relevant or to have any significant effect on the Company's operations and are, therefore, not detailed in these condensed interim financial statements.

4 ACCOUNTING ESTIMATES

The preparation of condensed interim financial statements requires management to make judgments, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets and liabilities, income and expenses. Actual results may differ from these estimates.

In preparing these condensed interim financial statements, the significant judgments made by management in applying accounting policies and key sources of estimation were the same as those that were applied to the annual financial statements of the Company for the year ended December 31, 2024, with the exception of change in estimate that is required in determining the provision for income taxes as referred to in note 5.

5 TAXATION

Income tax

Income tax expense is recognized in each interim period based on best estimate of the weighted average annual income tax rate expected for the full financial year. Amounts accrued for income tax expense in one interim period may have to be adjusted in a subsequent interim period of that financial year, if the estimate of the annual income tax rate changes. Where different income tax rates apply to different categories of income, a separate rate is applied to each category of pre-tax income.

Levies

Minimum taxes that exceed the normal tax liability, as well as tax deducted at source (other than from dividends received from subsidiaries, joint ventures, and associates) under the provisions of the Income Tax Ordinance, 2001 ('the Ordinance'), are not within the scope of IAS 12 - Income Taxes. Instead, these taxes fall under the provisions of IFRIC 21 - Levies, and IAS 37 - Provisions, Contingent Liabilities and Contingent Assets.

Consequently, a liability for these levies is recognized in accordance with IFRIC 21 when the event specified in the Ordinance that triggers the obligation occurs. Therefore, excess minimum taxes and final taxes are recognized as liabilities when they become due, ensuring compliance with the recognition and measurement principles outlined in IAS 37.

The accounting policy described above was adopted with effect from the year ended December 31, 2024. It was not separately disclosed in the Company's 2024 annual financial statements as its effect was nil.

6 PROPERTY, PLANT AND EQUIPMENT

		(UN - AUDITED)	(AUDITED)
		June 30, 2025	December 31, 2024
		(Rupees in '000)	
Note			
Operating fixed assets	6.1	2,523,311	2,597,729
Capital work-in-progress	6.2	20,758	11,415
		<u>2,544,069</u>	<u>2,609,144</u>

6.1 Operating fixed assets

(Rupees in '000)												
Net carrying value basis												
Six months ended June 30, 2025												
Opening net book value (NBV)	2,508	35	162,093	57,946	600,280	5,469	454	3,589	221,690	1,536,003	7,662	2,597,729
Additions (at cost)	-	-	-	2,062	56	-	61	-	23,117	134,219	-	159,515
Disposals (at NBV)	-	-	-	-	-	-	(5)	(7)	(930)	(45,116)	-	(46,058)
Depreciation charge	-	-	(8,105)	(1,476)	(30,014)	(273)	(25)	(178)	(29,071)	(117,970)	(763)	(187,875)
Closing net book value (NBV)	2,508	35	153,988	58,532	570,322	5,196	485	3,404	214,806	1,507,136	6,899	2,523,311
Gross carrying value basis												
As at June 30, 2025												
Cost	2,508	35	360,585	127,685	1,283,714	13,910	2,275	8,415	512,798	3,473,011	29,225	5,814,161
Accumulated depreciation	-	-	(206,597)	(69,153)	(713,392)	(8,714)	(1,790)	(5,011)	(287,992)	(1,965,875)	(22,326)	(3,290,850)
Net book value (NBV)	2,508	35	153,988	58,532	570,322	5,196	485	3,404	214,806	1,507,136	6,899	2,523,311
Depreciation rate per annum	0%	0%	10%	5%	10%	10%	10%	10%	25%	15%	20%	
Net carrying value basis												
Year ended December 31, 2024												
Opening net book value (NBV)	2,508	35	168,224	55,883	646,532	6,077	504	3,985	269,174	1,464,880	5,433	2,623,235
Additions (at cost)	-	-	11,230	5,059	19,206	-	-	-	25,553	348,466	4,023	413,537
Disposals (at NBV)	-	-	-	-	-	-	-	-	(2,105)	(30,096)	-	(32,201)
Depreciation charge	-	-	(17,361)	(2,996)	(65,458)	(608)	(50)	(396)	(70,932)	(247,247)	(1,794)	(406,842)
Closing net book value (NBV)	2,508	35	162,093	57,946	600,280	5,469	454	3,589	221,690	1,536,003	7,662	2,597,729
Gross carrying value basis												
As at December 31, 2024												
Cost	2,508	35	360,585	125,624	1,283,658	13,910	2,232	8,445	494,285	3,483,804	29,225	5,804,311
Accumulated depreciation	-	-	(198,492)	(67,678)	(683,378)	(8,441)	(1,778)	(4,856)	(272,595)	(1,947,801)	(21,563)	(3,206,582)
Net book value (NBV)	2,508	35	162,093	57,946	600,280	5,469	454	3,589	221,690	1,536,003	7,662	2,597,729
Depreciation rate per annum	0%	0%	10%	5%	10%	10%	10%	10%	25%	15%	20%	

		(UN - AUDITED)	(AUDITED)
		June 30, 2025	December 31, 2024
		(Rupees in '000)	
6.2	Capital work-in-progress		
	The reconciliation of the carrying amount is as follows:		
	Opening balance	11,415	50,892
	Additions during the period / year	44,572	39,034
		55,987	89,926
	Transfers during the period / year	(35,229)	(78,511)
	Closing balance	20,758	11,415
7	LONG TERM FINANCES FROM FINANCIAL INSTITUTION - SECURED		
	Long term finance - secured	7.1 31,481	34,629
	Less: current portion shown under current liabilities	6,296	6,296
		25,185	28,333
7.1	The reconciliation of the carrying amount is as follows:		
	Opening balance	34,629	40,926
	Repayments during the period/year	(3,148)	(6,296)
	Closing balance	31,481	34,630
	Current portion shown under current liabilities	(6,296)	(6,296)
		25,185	28,333

Under the terms of the aforementioned bank loan, the Company is required to comply with certain financial covenants at the end of each reporting period. As of the reporting period, the Company was in compliance with these covenants. The financial covenants that the Company must maintain are as follows: a debt service coverage ratio greater than 1.0x, a current ratio greater than 1.0x, and a debt-to-equity ratio less than 2.0x.

There are no indications that the Company would have difficulties in complying with the covenants when they will be next tested as at the December 31, 2025 annual reporting date.

		(UN - AUDITED)	(AUDITED)
		June 30, 2025	December 31, 2024
		(Rupees in '000)	
8	SHORT TERM BORROWINGS FROM FINANCIAL INSTITUTIONS - SECURED		
	Running Musharakah Facility	8.1 300,000	333,000
	Running Finance Facility	8.2 194,623	-
		494,623	333,000

8.1 The running musharakah facility available from Meezan Bank Limited aggregates to Rs 400 million (2024: Rs 400 million) at an interest rate of 1-month Karachi Inter-Bank Offered Rate ('KIBOR') plus 0.5% (2024: 1-month KIBOR plus 0.5%) per annum respectively. The markup is payable quarterly. The facility is secured against a first joint pari passu charge on all the present and future current assets of the Company, including but not limited to stocks and book debts, with the 25% risk margin. The mark-up rate charged during the period on the outstanding balance ranges from 11.83% to 13.81% per annum (year ended December 31, 2024: 15.36% to 18.14%).

8.2 The running finance facility available from MCB Bank Limited aggregates to Rs 300 million (2024: Rs 300 million) at an interest rate of 1-month KIBOR plus 1% (2024: 1-month KIBOR plus 1%) per annum respectively. The markup is payable quarterly. The facility is secured against a first joint pari passu charge of Rs 400 million over the current assets of the Company, including, but not limited to stocks and book debts with the 25% risk margin. The mark-up rate charged during the period on the outstanding balance ranges from 12.33% to 14.31% per annum (2024: Nil).

9 CONTINGENCIES AND COMMITMENTS

9.1 There is no significant change in contingencies from the preceding annual audited financial statements of the Company for the year ended December 31, 2024, except for the following updates. Based on the advice of the Company's tax advisor, the management believes that there are meritorious grounds to support the Company's stance in respect of matters (i), (ii) and (v) mentioned below. Consequently, no provision for these amounts have been made in these condensed interim financial statements.

- (i) With reference to the matter fully disclosed in note 31.1.6 of the annual audited financial statements of the Company for the year ended December 31, 2024, the Commissioner Inland Revenue (Appeals) [CIR(A)] had remanded the case to the assessing officer involving an amount of Rs 13.259 million by order dated May 18, 2023. During the period ended June 30, 2025, the assessing officer decided the matter in favour of the Company, reducing the tax demand from Rs 13.259 million to Rs 2.006 million. The Company has filed an appeal before CIR(A), which is currently pending adjudication.
- (ii) With reference to the matter fully disclosed in note 31.1.11 of the annual audited financial statements of the Company for the year ended December 31, 2024, the Appellate Tribunal Inland Revenue (ATIR) on January 2, 2025, restored the assessing officer's demand in favour of the tax department to the extent of Rs 1,731.288 million. The Company filed a reference application in the Lahore High Court and, to resolve the dispute, requested the Federal Board of Revenue (FBR) to constitute an Alternative Dispute Resolution Committee (ADRC). The FBR constituted the ADRC on February 11, 2025; two meetings were held but no conclusion was reached and the committee was dissolved on May 26, 2025. The Company filed a rectification application with the ATIR requesting a fresh hearing on the grounds that certain facts were not considered; the ATIR issued a rectified order and remitted the case to the assessing officer for further adjudication, where it is currently pending.
- (iii) With reference to the matter fully disclosed in note 31.1.13 of the annual audited financial statements of the Company for the year ended December 31, 2024, the Company had appealed to the ATIR in respect of a demand amounting to Rs 92.095 million for tax year 2016. On June 16, 2025, the ATIR decided the matter in favour of the Company and the matter stands disposed of.
- (iv) With reference to the matter fully disclosed in note 31.1.16 of the annual audited financial statements of the Company for the year ended December 31, 2024, an appeal was pending before the ATIR in respect of a demand amounting to Rs 32.109 million. During the period on May 21, 2025, the ATIR decided the matter in favour of the Company and the matter stands disposed of.
- (v) On May 29, 2025, the Deputy Commissioner Inland Revenue (DCIR) raised a demand of Rs 19.031 million along with a penalty of Rs 0.952 million for the tax periods from July 2023 to June 2024. The demand was raised for contravention of Sections 73 and 33 of the Sales Tax Act, 1990. The Company has filed an appeal before the Commissioner Inland Revenue (Appeals), which is currently pending adjudication.

	(UN - AUDITED)	(AUDITED)
	June 30, 2025	December 31, 2024
9.2 Commitments in respect of:	(Rupees in '000)	
- Capital expenditure	55,212	6,162
- Letters of credit and bank contracts	20,988	21,035
	76,200	27,197

	(UN - AUDITED)		(UN - AUDITED)	
	Three-month period ended		Six-month period ended	
	June 30, 2025	June 30, 2024	June 30, 2025	June 30, 2024
(Rupees in '000)				
10 REVENUE FROM CONTRACTS WITH CUSTOMERS - NET				
Revenue from shoes and accessories:				
Local	4,601,581	6,055,846	11,149,191	11,552,151
Export	20,760	80,624	35,268	115,737
	4,622,341	6,136,470	11,184,459	11,667,888
Sundry articles and scrap material	9,530	11,983	14,935	25,511
	4,631,871	6,148,453	11,199,394	11,693,399
Less: Sales tax	709,429	853,128	1,741,783	1,646,894
Discount to dealers and distributors	57,079	157,572	188,919	320,009
Commission to agents/business associates	89,504	98,032	209,712	183,611
	856,012	1,108,732	2,140,414	2,150,514
	3,775,859	5,039,721	9,058,980	9,542,885
11 COST OF SALES				
Raw material consumed	469,913	903,784	1,573,008	2,419,954
Stores and spare parts consumed	5,332	6,382	10,817	13,225
Fuel and power	16,916	46,379	61,717	108,223
Salaries, wages and benefits	136,411	141,189	388,271	351,752
Repairs and maintenance	21,280	18,425	38,134	37,177
Insurance	4,773	8,405	11,251	17,404
Depreciation on operating fixed assets	19,203	20,669	38,405	41,220
	673,830	1,145,233	2,121,605	2,988,955
Add: opening goods in process	71,560	99,766	69,483	72,532
	745,391	1,244,999	2,191,088	3,061,487
Less: closing goods in process	66,444	87,775	66,444	87,775
Cost of goods manufactured	678,947	1,157,224	2,124,644	2,973,712
Add: opening stock of finished goods	6,172,075	6,821,042	5,649,935	4,824,477
Finished goods purchased	480,108	500,811	2,093,975	2,942,058
	7,331,130	8,479,077	9,868,554	10,740,247
Less: closing stock of finished goods	4,950,536	5,811,447	4,950,536	5,811,447
	2,380,594	2,667,630	4,918,018	4,928,800
12 FINANCE COST				
Interest / mark-up on:				
Long term finances	278	336	570	687
Short term-finances	3,804	-	38,823	-
Workers' profit participation fund	-	16,457	1,902	16,457
Lease liabilities	154,981	150,590	310,016	297,369
	159,063	167,383	351,312	314,513
Bank charges and commission	2,917	4,757	6,215	7,972
	161,980	172,140	357,527	322,485

		Six-month period ended	
		June 30, 2025	June 30, 2024
		(Rupees in '000)	
13	Cash generated from operations		
	(Loss)/profit before levy and income tax	(16,212)	771,432
	<i>Adjustments for non-cash charges and other items:</i>		
	Depreciation of property, plant and equipment	187,875	197,272
	Depreciation of right-of-use assets	564,322	632,701
	Amortization of intangible assets	39,229	38,578
	Provision for gratuity	7,369	4,641
	Loss on disposal of property, plant and equipment	40,500	150
	Gain on lease modification	(30,047)	(47,755)
	Income from short term investments	(6,165)	(65,340)
	Exchange loss/(gain) - net	128,879	(39,206)
	Interest / markup costs	357,527	322,484
	Net impairment loss on financial assets	50,835	14,197
	Provision for slow moving and obsolete stock - net	81,210	54,787
	Provision for obsolescence of raw material - net	-	563
	Impairment loss on advances	12,367	-
	Provision of provision for obsolescence of stores and spare parts - net	2,819	2,080
		1,436,720	1,115,152
	Operating profit before working capital changes	1,420,508	1,886,584
	Effect on cash flow due to working capital changes:		
	<i>(Increase)/decrease in current assets</i>		
	Stores and spare parts	(2,819)	(2,080)
	Stock in trade	542,020	(1,125,764)
	Trade debts	170,505	(245,824)
	Advances	(22,953)	89,204
	Trade deposits and short term prepayments	(306,767)	(76,367)
	Other receivables	(23,916)	(2,542)
		356,070	(1,363,373)
	Decrease in trade and other payables	(469,549)	(150,451)
	Effect on cash flow due to working capital changes	(113,479)	(1,513,824)
		1,307,029	372,760
		(UN - AUDITED)	
		June 30, 2025	June 30, 2024
13.1	CASH AND CASH EQUIVALENTS		
	Cash and bank balances	598,574	902,247
	Short term borrowings from financial institutions - secured	(494,623)	-
		103,951	902,247

14 TRANSACTIONS WITH RELATED PARTIES

The related parties include the related parties on the basis of common directorship, parent company, group companies, key management personnel and post employment benefit plans. Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the Company, directly or indirectly, including any director (whether executive or otherwise) of that Company. The Company in the normal course of business carries out transactions with various related parties. Significant transactions and balances with related parties are as follows:

		(UN - AUDITED) Six-month period ended	
		June 30, 2025	June 30, 2024
		(Rupees in '000)	
Relationship with the Company	Nature of transactions		
Group companies	Sale of goods and services	9,337	72,636
	Reimbursement of expenses	6,666	4,783
	Trade mark license fee	448,116	473,505
	Service charges	69,166	98,016
	Management service fee	199,833	193,151
Parent company	Dividend paid	-	682,304
Post employment benefit plans	Contribution to provident fund trusts	43,017	45,248
Key management personnel	Remuneration	86,669	106,224

The Company continues to have a policy, whereby, all transactions with related parties and common control companies (group companies) are carried out at mutually agreed terms and conditions.

		(UN - AUDITED) June 30, 2025	(AUDITED) December 31, 2024
		(Rupees in '000)	
Period / year end balances			
Receivable from related parties		10,813	48,098
Payable to related parties		2,913,948	2,547,422

15 SEGMENT ASSETS AND LIABILITIES

		(UN - AUDITED)	(AUDITED)	(UN - AUDITED)	(AUDITED)
		Segment assets		Segment liabilities	
		June 30, 2025	December 31, 2024	June 30, 2025	December 31, 2024
SEGMENT ASSETS AND LIABILITIES		(Rupees in '000)			
Retail		9,457,277	10,131,192	3,654,033	3,969,085
Wholesale		1,502,862	1,950,614	87,504	29,622
Export		1,684	16,189	-	-
Unallocated		3,651,805	2,780,247	5,439,415	5,333,410
		14,613,628	14,878,242	9,180,952	9,332,117

Six-month period ended

Six-month period ended

Six-month period ended

16	SEGMENT REPORTING	(Rupees in '000)									
		Retail		Wholesale		Export		Others		Total	
		June 30, 2025	June 30, 2024	June 30, 2025	June 30, 2024	June 30, 2025	June 30, 2024	June 30, 2025	June 30, 2024	June 30, 2025	June 30, 2024
	Revenue	7,841,900	8,410,185	1,157,128	994,044	35,268	115,737	24,684	22,919	9,058,980	9,542,885
	Inter - segment revenue	-	-	-	-	-	-	-	-	-	-
	Total revenue	7,841,900	8,410,185	1,157,128	994,044	35,268	115,737	24,684	22,919	9,058,980	9,542,885
	Specifically allocable expenses	(6,501,056)	(6,391,076)	(1,082,821)	(962,186)	(32,058)	(102,302)	(14,098)	(10,156)	(7,630,033)	(7,465,720)
	Segment result before unallocated expenses	1,340,844	2,019,109	74,307	31,858	3,210	13,435	10,586	12,763	1,428,947	2,077,165
	Unallocated operating expenses									(956,139)	(1,169,436)
	Other expenses									(173,611)	(72,317)
	Other income									42,118	258,504
	Operating profit									341,315	1,093,916
	Finance cost									(357,527)	(322,485)
	(Loss)/profit before levy and income tax									(16,212)	771,431
	Income tax and levy									(97,237)	(300,482)
	(Loss)/profit for the period									(113,449)	470,949

17 EARNINGS PER SHARE - BASIC AND DILUTED

	(UN - AUDITED)		(UN - AUDITED)	
	Three month period ended		Six month period ended	
	June 30, 2025	June 30, 2024	June 30, 2025	June 30, 2024
	(Rupees in '000)			
(Loss)/profit for the period	(361,434)	256,495	(113,449)	470,949
Weighted average number of ordinary shares - Number (in '000)	7,560	7,560	7,560	7,560
(loss)/earnings per share - basic and diluted (Rupees per share)	(47.81)	33.93	(15.01)	62.29

There is no dilutive effect on the basic earnings per share of the Company.

18 FINANCIAL RISK MANAGEMENT

The Company's activities expose it to a variety of financial risks: market risk (including currency risk, other price risk and interest rate risk), credit risk and liquidity risk

These condensed interim financial statements do not include all financial risk management information and disclosures required in the annual financial statements, and should be read in conjunction with the Company's annual financial statements for the year ended December 31, 2024.

There have been no significant changes in the risk management department or in risk management policies since the year ended December 31, 2024.

19 DATE OF AUTHORIZATION FOR ISSUE

These condensed interim financial statements were authorized for issue on August 26, 2025 by the Board of Directors of the Company.

20 CORRESPONDING FIGURES

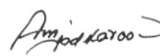
In order to comply with the requirements of International Accounting Standard 34 - 'Interim Financial Reporting', the condensed interim statement of financial position has been compared with the balances of annual audited financial statements of preceding financial year, whereas, the condensed interim statement of profit or loss and other comprehensive income, condensed interim statement of changes in equity and condensed interim statement of cash flows have been compared with the balances of comparable period of immediately preceding financial year.



Chief Executive



Director



Chief Financial Officer

Bata

Bata

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