





CORPORATE INFORMATION

Board of Directors

Mr. Roberto Longo Mr. Muhammad Imran Malik Mr. Amjad Farooq Mr. Toh Guan Kiat Mr. Syed Asad Ali Zaidi Mr. Kamal Monnoo Mr. Muhammad Maqbool Ms. Fatima Asad Khan Mr. Aamir Amin (Nominee of NIT)

Audit Committee

Mr. Muhammad Maqbool Mr. Roberto Longo Mr. Aamir Amin Mr. Toh Guan Kiat

Human Resource and Remuneration Committee

Ms. Fatima Asad Khan Mr. Muhammad Imran Malik Mr. Toh Guan Kiat

Chief Financial Officer (CFO)

Mr. Amjad Farooq

Company Secretary

Mr. Hafiz Mudassar Hassan Kamran

Auditors

A.F. Ferguson & Co.(a member firm of PwC Network)23-C, Aziz Avenue, Canal Bank,Gulberg V, Lahore.

Legal Advisor

Surridge & Beecheno 60, Shahrah-e-Quaid-e-Azam, Ghulam Rasool Building, Lahore. Chairman Director/Chief Executive Director/CFO Director Director Director Director Director Director Director

Chairman Member Member Member

Chairperson Member Member

Stock Exchange Listing

Bata Pakistan Limited is listed on Pakistan Stock Exchange under "Leather and Tanneries" sector.

Bankers

Habib Bank Limited Habib Metropolitan Bank Limited MCB Bank Limited Bank Al Habib Limited National Bank of Pakistan Limited United Bank Limited Meezan Bank Limited

Registered Office

Batapur, G. T. Road, P.O. Batapur, Lahore.

Share Registrar

Corplink (Pvt.) Ltd. Wings Arcade, 1-K Commercial, Model Town, Lahore.

Factories

Batapur, G. T. Road, P.O. Batapur, Lahore.

Maraka,

26 - Km, Multan Road, Lahore.

Liaison Office

138 C-II Commercial Area, P.E.C.H.S., Tariq Road, Karachi.



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DIRECTORS' REVIEW

It is my pleasure to present the un-audited Condensed Interim Financial Information and brief review of the Company's operations for the Nine month period ended 30 September 2020.

Net turnover in the period under review was Rs. 7.694 billion as compared to Rs. 12.242 billion for the corresponding period of last year. Turnover declined due to unprecedented outbreak of COVID-19 (Corona Virus) which resulted in complete shutdown of all segments of business from 23 March till 11 May 2020. This period of unprecedented lockdown not only consumed our summer shoe line launch but also wrecked our most profitable event of the year which was Eid. Slow economic activity, post Covid-19 lockdown, resulted in loss after tax of Rs. 1,058.808 million. Loss per share was recorded at Rs. 140.05.

Both retail and non-retail divisions remained under pressure due to COVID-19 impact and turnovers of both the divisions declined by 29% and 63% respectively against the corresponding period of last year. Before the outbreak, Company had successfully launched summer shoe line in both retail and non-retail divisions. Opening of new stores and renovations of stores were in full swing to get the maximum benefit in the shape of business during EID.

In spite of setback due to COVID -19, we are preparing ourselves to grasp all opportunities that come our way after all this is over. Our priority right now is to preserve our cash reserves to keep the Company liquid in cash and stay connected with our customers through social media and online campaigns.

The Company continued its Corporate Social Responsibilities (CSR) activities during the period under review and donated 1,219 pairs of shoes and distributed books and uniforms among 830 children studying in different schools. During the wake of Covid-19, mask making was done at Upper Stitching School Batapur and distributed 25,000 masks among employees as well as local community including residential areas, hospitals and roadside. This initiative was presented in global competition and won 'Bata Shoe Foundation Award.' Feeling the miseries of Daily Wagers who became jobless due to lockdown imposed on account of Coronavirus, we provided ration bags to 375 families of these daily wagers. Bata globally launched a campaign to donate one million pairs of shoes to health care workers, volunteers and their families – fighting in front line against Covid-19. Being a part of this initiative, Bata Pakistan decided to donate 100,000 pairs and we have distributed 80,000 pairs of shoes so far in leading hospitals of Karachi, Multan, Lahore and Rawalpindi.

This year has brought unprecedented times but resilience and passion of our staff and all stakeholders has enabled us to bounce back with more conviction and with more hope of not only getting back on track to attain our goals for the year but also to maintain a cohesion on national level by fulfilling our corporate responsibility to the society.

On behalf of the Board

MUHAMMAD IMRAN MALIK Chief Executive

QUARTERLY REPORT JANUARY - SEPTEMBER 2020

Batapur: Lahore: 28 October 2020



د انریکٹرز کاجائزہ

مورخہ 30 تمبر 2020ء کو تم ہونے نومبنے کے عرصے کیلئے کمپنی کی کاروا یوں کامختصر جا نزہ اور غیر آ ڈٹ شدہ جامع عبوری مالیاتی معلومات پیش کرنے پر مجھے بے حد خوش ہے۔

ذیز نظر عرصہ کے دوران 7.494 ارب روپے کا خالص کا روبارہوا جو کہ گزشتہ سال ای عرصہ کے دوران 12.24 ارب روپ تھا۔ کا دربار میں کی کوڈ۔19 (کرونا دائرس) کی غیر متوقع وباء کی وجہ ے داقع ہوئی جس کے نتیج میں 23 مارچ سے 11 مئی 2020 ء تک کے دوران کا روبار کے تمام شیمے کمل طور پر بندش کا شکارر ہے۔ غیر متوقع لاک ڈان کے اس عرصے میں ناصرف ہما پنی گرمیوں کی شولائن کوال کی ناکر سکے ملکہ یہ ہمارے سال کا سب سے زیادہ منافع بخش موقع پی میں موقع ہوئی جس کے نتیج میں 23 مارچ سے مار میں مار شی کی کوڈ۔19 (کرونا دائرس) کے اس عرصے میں ناصرف ہما پنی گرمیوں کی شولائن کوال کی ناکر سکے ملکہ یہ ہمارے سال کا سب سے زیادہ منافع بخش موقع پی میں پر پر میں کا شرائر انراز ماز ہوا۔ ست معا شی سرگر می اور کوڈ۔19 لاک ڈان کے بعد قبل از تیکس 1058.800 ملین روپ کا خسارہ ہوا اور فی شیر خسارہ 88.74 روپ ریکا رڈ کیا گیا۔

کوڑ۔19 کے اثرات کی وجہ سے ریٹیل اور نان ریٹیل ڈویژن دونوں ہی دباؤ کا شکارر ہے۔اورگز شتہ سال سے ای عرصہ کے مقابلے میں دونوں ڈویژن کے کاروبار میں بالتر تیب 29 فیصد اور 63 فیصد کی واقع ہوئی۔وباء سے پہلیکونی نے ریٹیل اور نان ریٹیل دونوں ڈویژن میں موسم گرما کی شولائن کو کامیابی سے لاچ کیا عید کے دوران کا روبار کی صورت میں زیادہ سے زیادہ فائدہ اٹھانے کیلیے سٹورز کی تازین وارائش اور نئے سٹورز کھولنے کا کام ذوروشوں سے جاری تھا۔

کوڑ۔19 کے نقصانات کے باوجودہم اس مشکل مرحلے کے بعد،اپنی جانب آنے والے تماما یتھے مواقعوں سے فائد ہ الٹھانے کی تیار ک کررہے ہیں۔ ہماری اولین ترجیع کمپنی کے نقدز خائر کو محفوظ رکھنا، تا کہ کمپنی کو "Liquid in Cash" رکھا جا سکے اور اپنے کسٹمرز کے ساتھ سوشل میڈیا اور آن لائن کیم پین کے ذریعے مسلک رہنا ہے۔

سمپنی نے زیر نظر عرصہ کے دوران پنی کار پوریٹ مابق ذمداریوں (CSR) کی سرگر میوں کو بھی جاری رکھااور شوز کے 1219 جوڑوں کا عطید یا اور مختلف سکولوں میں زیر تعلیم 3830 بچوں میں کتا بیں ادریو نیفار تقشیم کئے کوڈ۔19 کے دوران اپر شپخگ اسکول با ٹاپور میں ماسک بنانے کا کام شروع کیا گیا اور اپنے ملاز میں کے علاوہ مقا کی کمیونئی شمعول رہائتی علاقوں ، چپتالوں اور عام لوگوں میں 25000 ماسک تقسیم کئے گئے ۔ بیا قدام عالمی مقابلہ میں پیش کیا گیا اور ان حاصل کیا۔ کرونا وائرس کے باعث لگائے جانے والے لاک ڈان کی وجد سے بے روز گارہو نے یومیہ اجرت پر کام کرنے والوں کی پر یشانیوں کود کی تھتے ہوتے ہم نے انکے حاصل کیا۔ کرونا وائرس کے باعث لگائے جانے والے لاک ڈان کی وجد سے بے روز گارہو نے یومیہ اجرت پر کام کرنے والوں کی پر یشانیوں کود کیکھتے ہوتے ہم نے انکے 275 خاندانوں میں راش کے تصیفت لگائے جانے والے لاک ڈان کی وجد سے بے روز گارہو نے یومیہ اجرت پر کام کرنے والوں کی پر یشانیوں کود کھتے ہوئے ہم نے انکے 275 خاندانوں میں راش سے تصیفت کو بیٹوں کو ملکی سطح میں جوٹوں ، رضا کاروں اور انگی ایک خان کا کھر ہوتی ہوئے ہو ک مروز کی کی میں روز کی جو کہ کو دیوں کو میں کہ میں کہ جو میں کر کہ میں پیش کی کی میں میں میں میں میں میں میں معلی ہوئے ہوئے ہو کے ہم نے ایک

بیسال اپنے ساتھ بہت سے مشکل مراحل کے کرآیا گمر ہمارے شاف اور تتحلقین (سنمیک ہولڈرز) کی ثابت قدمی اور جذبہ نے ہمیں مذصرف اس قابل بنایا کہ ہم اورزیادہ یقین اوراُ مید کے ساتھ دالپس اپنے سالا نہ اہداف کے حصول کیلئے کو شال ہیں بلکہ ہمیں اپنی کار پوریٹ سابتی ذمہ داریوں (CSR) کو پورا کر کے قومی سطح پر معا شرے میں ہم آ بنگی کو برقر اردکھا۔

حاصل حکم بورڈ

محمر عمر ان ملک چیف ایگزیکٹو

باٹاپور لاہور۔28اکتوبر،2020ء



CONDENSED INTERIM STATEMENT OF FINANCIAL POSITION - UNAUDITED

AS AT SEPTEMBER 30, 2020

	Note	(UN - AUDITED) September 30, 2020	(AUDITED) December 31, 2019
ASSETS		(Rupees	in '000)
NON-CURRENT ASSETS			
Property, plant and equipment Right of use assets Intangible assets Long term investments	6 7	1,989,385 4,011,586 87,667 45,004 41,451	1,866,897 4,552,516 44,328 45,032 39,284
Long term deposits and prepayments Deferred taxation		463,578	70,667
		6,638,671	6,618,724
CURRENT ASSETS			
Stores and spare parts Stock in trade Trade debts - unsecured Advances - unsecured Trade deposits and short term prepayments Other receivables	8	1,994 4,006,171 1,608,021 64,211 328,177 192,253	540 4,055,327 2,621,262 267,638 46,258 643,987
Interest accrued Tax refunds due from Government Cash and bank balances	9 10	4,104 350,161 1,130,337	1,224 350,161 1,273,248
TOTAL LOTTO		7,685,429	9,259,645
TOTAL ASSETS		14,324,100	15,878,369
SHARE CAPITAL AND RESERVES		100,000	100,000
Authorized share capital		100,000	100,000
Issued, subscribed and paid up capital		75,600	75,600
Reserves Capital reserve Revenue reserves		483 5,856,098	483 7,368,506
		5,856,581	7,368,989
NON-CURRENT LIABILITIES		5,932,181	7,444,589
Lease liability Long term deposits Long term borrowing	11	3,864,808 57,529 55,163	3,999,916 24,717 -
Deferred liability - employee benefits	12	79,190	83,476
CURRENT LIABILITIES		4,056,690	4,108,109
Current portion of lease liability Current portion of long term borrowing Trade and other payables	11	1,069,704 6,296 3,088,722	984,652
Unclaimed dividend		55,104	54,680
Short term borrowings Provision for taxation	13		
CONTINGENCIES AND COMMITMENTS	14	4,555,449	4,529,071
TOTAL EQUITY AND LIABILITIES		14,324,100	15,878,369

The annexed notes from 1 to 24 form an integral part of these condensed interim financial statements.

Chief Executive

Director



CONDENSED INTERIM STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME - UNAUDITED

FOR THE THREE-MONTH AND NINE-MONTH PERIOD ENDED SEPTEMBER 30, 2020

		Three month	Three month period ended		period ended
	Note	September 30, 2020	September 30, 2019	September 30, 2020	September 30, 2019
			(Rupees	in '000)	
Sales - net Cost of Sales	15 16	3,011,861 (1,798,017)	3,448,342 (1,897,820)	7,693,517 (4,573,119)	12,242,055 (6,632,139)
Gross Profit		1,213,844	1,550,522	3,120,398	5,609,916
Distribution Cost Administrative Expenses Other expenses Other income Finance cost (Loss) / profit before taxation Provision for taxation	17	(1,247,780) (226,537) (50,883) 15,526 (200,996) (496,826) 108,880	(956,444) (283,955) (33,204) 5,188 (127,998) 154,109 (43,676)	(3,070,445) (748,389) (68,725) 42,991 (612,148) (1,336,318) 277,510	(3,099,222) (850,021) (130,897) 20,278 (487,022) 1,063,032 (299,750)
(Loss) / profit after taxation		(387,946)	110,433	(1,058,808)	763,282
Other comprehensive income		-	-	-	-
Total comprehensive (loss) / income		(387,946)	110,433	(1,058,808)	763,282
(Loss) / earning per share					
- Basic and diluted	20	(Rs.51.32)	Rs.14.61	(Rs.140.05)	Rs.100.96

The annexed notes from 1 to 24 form an integral part of these condensed interim financial statements.

Chief Executive

Chief Financial Officer



CONDENSED INTERIM STATEMENT OF CHANGES IN EQUITY - UNAUDITED

FOR THE NINE-MONTH PERIOD ENDED SEPTEMBER 30, 2020

	Share capital	Capital reserve	General reserve	Unappropriated profit	Total
		(I	Rupees in '000	r)	
Balance as at January 01, 2019	75,600	483	6,597,000	818,244	7,491,327
Transfer to general reserve for 2018	-	-	360,000	(360,000)	-
Total comprehensive income for the nine month period ended September 30, 2019	-	-	-	763,282	763,282
Transactions with owners in their capacity as owners:					
Final dividend for 2018 at the rate of Rs. 60 per share	-	-	-	(453,600)	(453,600)
Balance as at September 30, 2019	75,600	483	6,957,000	767,926	7,801,009
Balance as at January 01, 2020	75,600	483	6,957,000	411,506	7,444,589
Total comprehensive income for the nine month period ended September 30, 2020	-	-	-	(1,058,808)	(1,058,808)
Transactions with owners in their capacity as owners:					
Final dividend for 2019 at the rate of Rs. 60 per share	-	-	-	(453,600)	(453,600)
Balance as at September 30, 2020	75,600	483	6,957,000	(1,100,902)	5,932,181

The annexed notes from 1 to 24 form an integral part of these condensed interim financial statements.

Chief Executive



CONDENSED INTERIM STATEMENT OF CASH FLOWS - UNAUDITED

FOR THE NINE-MONTH PERIOD ENDED SEPTEMBER 30, 2020

OR THE NINE-MONTH PERIOD ENDED SEPTEMBER 30, 20	0, 2020	Nine month	period ended
	Note	September 30, 2020	September 30, 2019
CACH CENERATED FROM ODERATIONS		(Rupees	in '000)
CASH GENERATED FROM OPERATIONS (Loss) / profit before taxation		(1,336,318)	1,063,032
Adjustments for:			
Depreciation for property, plant & equipment		200,139	137,210
Depreciation of right of use assets		987,914	887,257
Amortization of intangible assets		119	416
Provision for gratuity		7,017	8,468
Loss on disposal of property, plant and equipment		37,859	15,945
Income from short term investments		(31,789)	(9,813)
Income from long term investments		(3,123)	(3,192)
Exchange loss		26,406	18,910
Finance cost Income from discounting of supplier invoices		612,148 (162)	487,022 (237)
Provision for trade debts and advances - net		654,769	20,693
Provision for slow moving and obsolete stock - net		200,203	82,620
(Reversal) / recognition of provision for obsolescence stores & spare parts		(2,265)	1,074
		2,689,235	1,646,373
		, .,	
Operating profit before working capital changes (Increase) / decrease in current assets:		1,352,917	2,709,405
Stores & spare parts		811	(1,074)
Stock in trade		49,156	(1,831,321)
Trade debts - unsecured		358,472	(417,095)
Advances - unsecured		203,427	(220,802)
Deposits and short term prepayments		(281,919)	(138,481)
Other Receivables		19,223	(37,634)
Increase in current liabilities:		349,170	(2,646,407)
Trade and other payables		366,699	644,871
Cash generated from operations		2,068,786	707,869
Finance costs paid		(612,148)	(487,022)
Tax paid		(131,641)	(442,878)
Gratuity paid		(11,303)	(7,359)
Interest income received		32,032	11,885
		(723,060)	(925,374)
Decrease in long term prepayments		(2,167)	(9,215)
Increase in long term deposits		32,811	
Net cash generated from / (used in) operating activities CASH FLOWS FROM INVESTING ACTIVITIES		1,376,370	(226,720)
		(2(22))	(252 / 55)
Purchase of property, plant and equipment		(36,096)	(350,455)
Increase in capital work in process Proceeds from sale of property, plant and equipment		(441,603) 1,563	(73,705) 16,893
Decrease in long term investments		28	(12)
Net cash used in investing activities		(476,108)	(407,279)
CASH FLOWS FROM FINANCING ACTIVITIES			
Proceeds from long term borrowings		61,459	-
Short terrm borrowings		-	426,761
Payment of lease liabilities		(651,456)	(671,239)
Dividend paid		(453,176)	(451,775)
Net cash used in financing activities		(1,043,173)	(696,253)
NET DECREASE IN CASH AND CASH EQUIVALENTS		(142,911)	(1,330,252)
CASH AND CASH EQUIVALENTS AT BEGINNING OF PERIOD		1,273,248	1,545,032
CASH AND CASH EQUIVALENTS AT END OF PERIOD	18	1,130,337	214,780
			-

The annexed notes from 1 to 24 form an integral part of these condensed interim financial statements.

Chief Financial Officer



FOR THE THREE-MONTH AND NINE-MONTH PERIOD ENDED SEPTEMBER 30, 2020

1 LEGAL STATUS AND OPERATIONS

Bata Pakistan Limited (the Company) was incorporated in Pakistan as a public limited company and its shares are quoted on Pakistan Stock Exchange. The registered office of the Company is situated at Batapur, Lahore. The principal activity of the Company is manufacturing and sale of footwear of all kinds along with sale of accessories and hosiery items. The parent company of Bata Pakistan Limited is Bafin B.V. (Nederland), whereas the ultimate parent is Compass Limited, Bermuda. Furthermore, the Company has the following production facilities:

Sr. No	Business Units	Geographical Location
1	Batapur	G.T. Road, P.O. Batapur, Lahore
2	Maraka	26 - km, Multan Road, Lahore

The Company operates through retail outlets spread across the country with 8 outlets situated in Azad Kashmir, 6 in Baluchistan, 14 in Islamabad Capital Territory, 1 in Gilgit Baltistan, 43 in Khyber Pakhtun Khwa, 312 in Punjab and 68 outlets in Sindh. The Company also has 6 wholesale depots in Punjab, 1 in Sindh and 1 in Khyber Pakhtun Khwa.

2 STATEMENT OF COMPLIANCE

These condensed interim financial statements have been prepared in accordance with the accounting and reporting standards as applicable in Pakistan for interim financial reporting. The accounting and reporting standards as applicable in Pakistan for interim financial reporting comprise of:

- International accounting standard IAS 34, Interim Financial Reporting, issued by the International Accounting Standard Board (IASB) as notified under the Companies Act, 2017; and

- Provisions of and directives issued under the Companies Act, 2017.

Where the provisions of and directives issued under the Companies Act, 2017 differ with the requirements of IAS 34, the provisions and directives issued under the Companies Act, 2017 have been followed.

3 BASIS OF PRESENTATION AND MEASUREMENT

This condensed interim financial statements are unaudited but subject to limited scope review. The condensed interim financial statements do not include all the information required for annual financial statements including financial risk management information and therefore should be read in conjunction with the annual financial statements for the year ended December 31, 2019.

The financial statements have been prepared under the historic cost convention except certain employee benefits which are recognized on present value. The financial statements are prepared in Pak Rupees, which is the functional currency of the Company. Figures have been rounded off to the nearest thousand rupee unless otherwise specified.

4 STANDARDS, AMENDMENTS AND INTERPRETATIONS TO PUBLISHED ACCOUNTING STANDARDS

The following amendments to existing standards have been published that are applicable to the Company's financial statements covering annual periods, beginning on or after the following dates:

4.1 Standards, amendments and interpretations to published standards effective in current period

Certain standards, amendments and interpretations to approved accounting standards are effective for the annual period beginning on or after January 01, 2020 but are considered not to be relevant to the company's operations and are, therefore, not detailed in these financial statements, except for the following:

FOR THE THREE-MONTH AND NINE-MONTH PERIOD ENDED SEPTEMBER 30, 2020

Standards or interpretation	Effective date (accounting periods beginning on or after)
Amendments to IAS 1 'Presentation of Financial Statements' and IAS 8 'Accounting Policies, Changes in Accounting Estimates and Errors' regarding the definition of materiality	January 1, 2020
Revised Conceptual Framework for Financial Reporting	January 1, 2020

The above amendments are not expected to have a material impact on the Company's financial statements.

4.2 Standards, amendments and interpretations to existing standards not yet effective and not applicable/ relevant to the Company

There are certain standards, amendments to the approved accounting standards and interpretations that are mandatory for the Company's accounting periods beginning on or after January 01, 2020 but are considered not to be relevant or to have any significant effect on the Company's operations and are, therefore, not detailed in these financial statements.

4.3 Summary of significant events and transactions

The pandemic COVID-19 that rapidly spread all across the world has not only endangered human lives but has also adversely impacted the global economy. In March, Government announced countryiwde lockdown as a measure to reduce the spread of COVID-19 which included measures such as temporary closure of businesses, curtailment of intercity movements and cancellation of major events etc. These measures have resulted in an overall economic slowdown and disruptions to various businesses. The Government of Pakistan and State Bank of Pakistan also announced several monetary and fiscal policy measures to mitigate the adverse economic impacts of the COVID-19.

Complying with the lockdown, the Company temporarily suspended its operations from March 23, 2020. All retail stores and depots remained closed and production was ceased till the date the lockdown was lifted on May 11, 2020. After implementing all the necessary Standard Operating Procedures (SOPs) to ensure safety of employees, the Company henceforth resumed its operations and has taken all necessary steps to ensure smooth and adequate continuation of its business in order to maintain business performance despite slowdown in economic activity.

The lockdown has caused disruptions in supply and distribution chain affecting the sales of the Company. It is also expected that the outbreak may affect the demand of the Company's products in future. In order to mitigate the effects of COVID-19, the management has adopted several measures such as consolidation of non retail businesses and introducing "Buy one get one" offers in order to generate revenue and negotiating with the landlords for a reduction in the lease rentals for the duration of the lockdown. The management has also assessed the accounting implications of these developments on these interim financial statements, including but not limited to the following areas:

- expected credit losses under IFRS 9, 'Financial Instruments';
- the impairment of tangible assets under IAS 36, 'Impairment of non-financial assets';
- the net realisable value of inventory under IAS 2, 'Inventories';
- provision for slow moving / obsolete inventory under IAS 2, 'Inventories';
- provision for taxation in accordance with IAS 12, 'Income taxes'; and
- going concern assumption used for the preparation of these financial statements.

According to management's assessment, as a result of COVID-19, there has been a substantial decrease in the revenue of the Company. Furthermore, there has been an increase in allowance for expected credit losses due to delayed recoveries from customers and increase in provision for slow moving / obsolete inventory due to build up of stocks. Cumulatively, the above have impacted the overall profitability of the entity for the nine months period ended September 30, 2020.



FOR THE THREE-MONTH AND NINE-MONTH PERIOD ENDED SEPTEMBER 30, 2020

However, the management is confident that the measures taken by it, which have been detailed above, and the subsequent easing of lockdown measures and resumption of normal business activities, will result in a positive impact in the coming months.

5 SIGNIFICANT ACCOUNTING POLICIES

The accounting policies adopted for the preparation of these condensed interim financial statements are the same as those applied in the preparation of preceding annual published financial statements of the Company for the year ended December 31, 2019.

Furthermore, the basis of significant estimates are same as those that were applied to the financial statements for the year ended December 31, 2019.

			(UN - AUDITED)	(AUDITED)	
		Note	September 30, 2020	December 31, 2019	
			(Rupees	n '000)	
6	PROPERTY, PLANT AND EQUIPMENT'				
	Property, plant and equipment	6.1	1,823,661	1,823,444	
	Capital work in progress	6.2	165,724	43,453	
			1,989,385	1,866,897	
	6.1 Opening Net Book Value (NBV)		1,823,444	1,642,903	
	Add: Additions/transfers during the period/year	6.1.1	239,778	482,170	
			2,063,222	2,125,073	
	Less: Disposals during the period (at NBV)	6.1.1	(39,422)	(44,646)	
	Depreciation charged during the period/year		(200,139)	(256,983)	
			(239,561)	(301,629)	
			1,823,661	1,823,444	

	(UN - AU	DITED)	(AUDITED)	
6.1.1	September 30,	September 30,	December 31,	December 31,
	2020	2020	2019	2019
	Additions	Disposal (NBV)	Additions	Disposal (NBV)
		(Rupees	s in '000)	
Buildings				
- Factory	50,726	-	40,938	-
- Others	2,574	-	1,165	
Plant & Machinery	4,781	428	56,742	1,759
Gas Installations	-	-	24	-
Office Equipment	-	49	41	15
Furniture, Fixture and Fittings	168,853	38,228	339,375	41,367
Computers	12,844	717	30,735	1,505
Vehicles	-	-	13,150	-
	239,778	39,422	482,170	44,646

FOR THE THREE-MONTH AND NINE-MONTH PERIOD ENDED SEPTEMBER 30, 2020

		Note	(UN - AUDITED)	(AUDITED)
			September 30, 2020	December 31, 2019
			(Rupees	in '000)
	Dpening balance Add: Additions during the period/year		43,453 398,145	125 179,671
L	less: Transfers during the period/year		441,598 275,874	179,796 136,343
			165,724	43,453
LONG	TERM INVESTMENTS			
At Fair	value through amortised cost			
PLS Ter	rm Deposit Receipts	7.1	45,004	45,032

7.1 These deposits are earmarked against the balances due to employees held as securities and personal accounts maintained with commercial banks undertaking conventional banking services. These carry mark-up at the rate of 7.25% (2019: 13.00%) per annum.

8 STOCK IN TRADE

7

This represents net amount after adjustment for provision against slow moving and obsolete stock amounting to Rs. 242,543 million (2019: Rs. 42,340 million)

9 T	AX REFUNDS DUE FROM GOVERNMENT		(UN - AUDITED)	(AUDITED)
		Note	September 30, 2020	December 31, 2019
			(Rupees	in '000)
		9.1	350,161	350,161
	9.1 This represents sales tax paid on raw materials used in zero-rated taxable shoes for which refund claims have been lodged with the Sales Tax Department.			
10	CASH AND BANK BALANCES			
	Bank balances in			
	Current accounts			
	- Foreign currency		24,855	23,303
	- Local currency		67,310	30,158
			92,165	53,461
	Daily profit accounts	10.1	937,056	1,100,014
		10.2	1,029,221	1,153,475
	Cash in transit		100,317	115,759
	Cash in hand		(- (
	- Foreign currency		434	2,826
	- Local currency		365	1,188
			799	4,014
			1,130,337	1,273,248

10.1 The rate of mark-up on these accounts ranges from 5.50% to 7.25% (2019: 8.03% to 10.48%) per annum.

10.2 These balances are maintained with commercial banks undertaking conventional banking services.



FOR THE THREE-MONTH AND NINE-MONTH PERIOD ENDED SEPTEMBER 30, 2020

			(UN - AUDITED)	(AUDITED)
		Note	September 30, 2020	December 31, 2019
11	LONG TERM BORROWING		(Rupees	in '000)
	Long term borrowing Current portion of long term borrowing		55,163 6,296	-
		11.1	61,459	-

11.1 The long term borrowing has been obtained from Habib Bank Limited for capital expenditure. Under the arrangement, principal amount of Rs 61.459 million is repayable in 39 equal bi-quarterly instalments beginning on November 15, 2020. Mark-up is payable quarterly at the rate of 3.50% per annum.

These finances are secured against hypothecation of movable fixed assets of the Company amounting to Rs. 106.67 million (2019: NIL).

September 30, 2020December 31, 2019(Rupces in '000)DEFERRED LIABILITY- EMPLOYEE BENEFITSOpening liability83,476Amount recognized during the period/year7,017Payment made by the Company during the period/year(11,303)Experience adjustment-2,254Closing liability		(UN - AUDITED)	(AUDITED)
DEFERRED LIABILITY- EMPLOYEE BENEFITSOpening liability83,476Amount recognized during the period/year7,017Payment made by the Company during the period/year(11,303)Experience adjustment-2,254		• '	- ,
Opening liability83,47681,421Amount recognized during the period/year7,01710,577Payment made by the Company during the period/year(11,303)(10,776)Experience adjustment-2,254		(Rupee	s in '000)
Amount recognized during the period/year7,01710,577Payment made by the Company during the period/year(11,303)(10,776)Experience adjustment-2,254	DEFERRED LIABILITY- EMPLOYEE BENEFITS		
Payment made by the Company during the period/year (11,303) (10,776) Experience adjustment - 2,254	Opening liability	83,476	81,421
Experience adjustment – 2,254	Amount recognized during the period/year	7,017	10,577
	Payment made by the Company during the period/year	(11,303)	(10,776)
Closing liability 70,100 83,476	Experience adjustment	-	2,254
Closing hability 77,170 05,470	Closing liability	79,190	83,476

The latest actuarial valuation was carried out as at December 31, 2019.

13 SHORT TERM BORROWINGS

The credit facilities available to the Company from various commercial banks aggregate to Rs. 1,855.000 million (2019: Rs. 1,140.000 million). These include:

- Non funded facilities of letters of guarantee and letters of credit amounting to Rs. 255.000 million (2019: Rs. 740.000 million); and

-Cash finance facilities of Rs. 1,600.00 million (2019: Rs. 400.000 million).

The un-utilized facility for letter of credits and guarantees at year end amounts to Rs. 1,839 million (2019: Rs. 558.661 million).

Mark up on cash finance ranges from 3 months KIBOR plus 0.50% to 1.0% (2019: 3 months KIBOR plus 0.50% to 1.0%) as per agreements with banks.

While mark up on export finance is charged at SBP rate plus 1.00% (2019: 1.00%) per annum.

These finances are secured against hypothecation of stock in trade, stores and spares and receivables of the Company amounting to Rs. 2,147 million (2019: Rs. 1,194 million).

12



FOR THE THREE-MONTH AND NINE-MONTH PERIOD ENDED SEPTEMBER 30, 2020

CONTINGENCIES AND COMMITMENTS 14

There is no significant change in contingencies since the date of preceding published annual financial statements for the year ended December 31, 2019 except the following:

- 14.1.1 The Deputy Commissioner Inland Revenue (DCIR) raised demand vide order dated March 02, 2020 pertaining to tax year 2017 amounting to Rs. 24.863 million on account of certain issues which primarily include disallowance of certain salaries due to non deduction of withholding tax, disallowance of Provident Fund contribution, disallowance of certain expenses such as tax loss claimed on the sales of fixed assets, exchange loss, and certain miscellaneous expenses. Being aggrieved, the Company preferred an appeal before the Commissioner Inland Revenue (Appeals) which is pending adjudication. Based on the tax advisor's opinion, the Company's management expects favorable outcome due to which no provision has been recorded in these financial statements.
- 14.1.2 The Assistant Commissioner Inland Revenue (ACIR) raised demand vide Order dated February 28,2020 amounting to Rs. 90.316 million in respect of sales tax charged for the period January 2019 to September 2019 on account of failure to charge further tax on supplies made to unregistered persons. Being aggrieved, the Company preferred an appeal before Commissioner Inland Revenue (Appeals), who remanded the case back to the Assistant Commissioner Inland Revenue (ACIR) to afford another opportunity of being heard to the Company. However, no such proceedings have yet been initiated by the Department.
- 14.1.3 The Assistant Commissioner Inland Revenue (ACIR) raised demand vide Order dated March 10, 2020 amounting to Rs. 48.046 million in respect of sales tax for the period January 2019 to August 2019 on the basis that the Company has failed to maintain value addition at the rate of 4% as per the provisions of 'Eight Schedule' of the Sales tax Act, 1990. Being aggrieved, the Company preferred an appeal before Commissioner Inland Revenue (Appeals), who remanded the case back to the Assistant Commissioner Inland Revenue (ACIR) to afford another opportunity of being heard to the Company. However, no such proceedings have yet been initiated by the Department.

Department.	(UN - AUDITED) September 30, 2020	(AUDITED) December 31, 2019
14.2 Commitments in respect of:	(Rupees	s in '000)
- Capital expenditure - Letters of credit and bank contracts	29,439 15.847	64,299 171,443

45.286

			UDITED) 1 period ended		JDITED) period ended
		September 30, 2020	September 30, 2019	September 30, 2020	September 30, 2019
			(Rupees	in '000)	
15	NET SALES				
	Shoes and accessories Local	3,708,517	4,398,559	9,506,570	14,795,732
	Export	9,580	6,977	28,574	54,419
	Sundry articles and scrap material	3,718,097 6,124	4,405,536 8,729	9,535,144 20,795	14,850,151 55,324
		3,724,221	4,414,265	9,555,939	14,905,475
	Less: Sales tax Discount to dealers and distributors Commission to agents/business associates	(430,565) (203,463) (78,332)	(635,911) (254,630) (75,382)	(1,196,377) (449,438) (216,607)	$(1,304,413) \\ (1,102,048) \\ (256,959)$
		(712,360)	(965,923)	(1,862,422)	(2,663,420)
		3,011,861	3,448,342	7,693,517	12,242,055



235,742

FOR THE THREE-MONTH AND NINE-MONTH PERIOD ENDED SEPTEMBER 30, 2020

			UDITED) period ended	(UN - AU Nine month j	· ·
		September 30, 2020	September 30, 2019	September 30, 2020	September 30, 2019
			(Rupees	in '000)	
16	COST OF SALES				
	Raw material consumed	399,946	953,691	1,573,752	2,753,484
	Stores and spares consumed	2,052	2,074	4,997	7,087
	Fuel and power	25,482	44,371	78,849	114,072
	Salaries, wages and benefits	93,584	149,479	351,095	414,637
	Repairs and maintenance	4,725	20,446	30,549	51,550
	Insurance	4,134	5,696	14,868	14,537
	Depreciation	14,244	13,369	40,093	37,424
		544,167	1,189,126	2,094,203	3,392,791
	Add: Opening goods in process	79,928	62,453	46,908	43,965
		624,095	1,251,579	2,141,111	3,436,756
	Less: Closing goods in process	(51,694)	(78,057)	(51,694)	(78,057)
	Cost of goods manufactured	572,401	1,173,522	2,089,417	3,358,699
	Add: Opening stock of finished goods	4,116,676	4,946,077	3,828,968	3,743,958
	Finished goods purchased	541,491	1,080,351	2,087,285	4,831,612
		5,230,568	7,199,950	8,005,670	11,934,269
	Less: Closing stock of finished goods	(3,432,551)	(5,302,130)	(3,432,551)	(5,302,130)
		1,798,017	1,897,820	4,573,119	6,632,139

	JDITED) period ended	(UN - AU Nine month	,
September 30, 2020	September 30, 2019	September 30, 2020	September 30, 2019
	(Rupees	in '000)	
-	-	1,002	1,962
2,338	1,841	5,414	6,754
1,621	-	1,621	-
-	5,859	19,776	15,125
189,001	108,338	561,296	430,591
192,960	116,038	589,109	454,432
8,036	11,960	23,039	32,590
200,996	127,998	612,148	487,022

(UN - AUDITED) Nine month period ended

September 30, 2020	September 30, 2019
(Rup	oees in '000)
92,165	38,160
937,056	54,055
100,317	119,731
799	2,834
1,130,337	214,780

17 FINANCE COSTS

Interest / mark-up on: Workers' profit participation fund Employees / agents' securities and personal accounts Long term borrowings Short term borrowings Lease liability

Bank charges and commission

QUARTERLY REPORT JANUARY - SEPTEMBER 2020



Bank balances in

- Current accounts
- Daily profit accounts
- Cash in transit Cash in hand

FOR THE THREE-MONTH AND NINE-MONTH PERIOD ENDED SEPTEMBER 30, 2020

19 TRANSACTIONS WITH RELATED PARTIES

The related parties comprise of parent company, related group companies, staff retirement trusts, directors and key management personnel. Transactions with related parties during the period are as follows:

			UDITED) 1 period ended		JDITED) period ended
		September 30, 2020	September 30, 2019	September 30, 2020	September 30, 2019
Relationship with the Company	Nature of transactions		(Rupees i	n '000)	
Common control companies	Purchase of goods and services	970	163,410	41,367	589,624
	Sale of goods and services	1,566	-	3,017	4,803
	Trade mark license fee	156,783	189,604	384,676	611,863
	Management service fee	57,342	53,912	163,583	152,629
Holding company	Dividend paid	-	-	341,152	341,152
Staff Retirement Benefits	Contribution to provident				
	fund trusts	20,531	19,587	58,823	54,010
Staff Retirement Benefits	Gratuity paid	2,512	4,044	11,303	7,359
Key management personnel	Remuneration	27,100	37,911	97,055	121,400

All transactions with related parties have been carried out on mutually agreed terms and conditions.

	(UN - AUDITED)) (AUDITED)
	September 30, 2020	December 31, 2019
	(Rupe	ees in '000)
Period end balances		
Receivable from related party	1,566	6,375
Payable to related party	1,208,741	1,037,546

20 (LOSS)/EARNINGS PER SHARE - BASIC AND DILUTED

		UDITED)		JDITED)
	September 30, 2020	n period ended September 30, 2019	Nine month September 30, 2020	period ended September 30, 2019
		(Rupees	in '000)	
(Loss) / Profit after taxation attributable to ordinary share holders (Rupees in '000)	(387,946)	110,433	(1,058,808)	763,282
Weighted average number of ordinary shares - Number (in '000)	7,560	7,560	7,560	7,560
(Loss) / Earnings per share - Basic (Rs.)	(51.32)	14.61	(140.05)	100.96

20.1 No figure for diluted earnings per share has been disclosed as the Company has not issued any instrument which would have a dilutive impact on earnings per share, when exercised.



FOR THE THREE-MONTH AND NINE-MONTH PERIOD ENDED SEPTEMBER 30, 2020

00					(UN - AUDITED) Nine month period e	(UN - AUDITED) Nine month period ended				
	Rei	Retail	Whol	Wholesale	Ext	Export	Dd	Others	To	Total
	Sep 30, 2020	Sep 30, 2019	Sep 30, 2020	Sep 30, 2019	Sep 30, 2020	Sep 30, 2019	Sep 30, 2020	Sep 30, 2019	Sep 30, 2020	Sep 30, 2019
					(Rupees in '000)					
	6,554,953	9,194,218	1,090,753	2,942,110	28,574	54,419	19,237	51,308	7,693,517	12,242,055
	6,554,953	9,194,218	1,090,753	2,942,110	28,574	54,419	19,237	51,308	7,693,517	12,242,055
expenses	758,115	2,152,966	(689,784)	525,511	4,734	10,791	8,814	21,189	81,879	2,710,457
									(780,315)	(1,049,784)
									(68,725)	(130, 897)
									42,991	20,278
									(612,148)	(487,022)
									(1,336,318)	1,063,032
									277,510	(299,750)
									(1,058,808)	763,282
					(UN-AUDITED) Three month period	(UN-AUDITED) Three month period ended				
	Ret	Retail	Whol	Wholesale	Ext	Export	Dt	Others	To	Total
	Sep 30, 2020	Sep 30, 2019	Sep 30, 2020	Sep 30, 2019	Sep 30, 2020	Sep 30, 2019	Sep 30, 2020	Sep 30, 2019	Sep 30, 2020	Sep 30, 2019
					(Rupees	(Rupees in '000)				
	2,575,835	2,697,188	421,025	736,447	9,580	6,978	5,421	7,729	3,011,861	3,448,342
	2,575,835	2,697,188	421,025	736,447	9,580	6,978	5,421	7,729	3,011,861	3,448,342
enses	497,442	430,350	(400,021)	143,142	3,074	1,431	2,758	5,035	103,253	579,958
									(363,726)	(269,835)
									(500,085)) 15 526	(55,204) 5 188
									(200,996)	(127,998)
									(496,826)	154,109
									108,880	(43,676)
									(387,946)	110,433

QUARTERLY REPORT JANUARY - SEPTEMBER 2020

21. SEGMENT REPORTING

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Net sales

Inter - segment sales Total Sales Segment result before unallocated ex

Unallocated operating expenses Other expenses Other income Finance cost (Loss) / profit before taxation

(Loss) / profit after taxation

Taxation

Net sales Inter - segment sales Total Sales Segment result before unallocated expen-

Unallocated operating expenses Other expenses Other income Finance cost (Loss) / profit before taxation

Taxation (Loss) / profit after taxation

FOR THE THREE-MONTH AND NINE-MONTH PERIOD ENDED SEPTEMBER 30, 2020

		(UN - AUDITED) Segmen	(AUDITED) nt assets	(UN - AUDITED) Segment l	(AUDITED) liabilities
		September 30, 2020	December 31, 2019	September 30, 2020	December 31, 2019
			(Rupees	in '000)	
21.1	SEGMENT ASSETS AND LIABILITIES				
	Retail Wholesale	8,131,578 2,420,834	9,018,951 3,488,814	4,513,340 525,262	4,951,423 190,183
	Export	7,221	12,949	-	-
	Unallocated	3,764,467	3,357,655	3,353,317	3,292,174
		14,324,100	15,878,369	8,391,919	8,433,780

22 EVENTS AFTER THE REPORTING DATE

No material events have occurred subsequent to the period ended September 30, 2020.

23 DATE OF AUTHORIZATION

This interim financial statements were authorized for issue by the Board of Directors on 28 October 2020.

24 CORRESPONDING FIGURES

In order to comply with the requirements of International Accounting Standard 34 - 'Interim Financial Reporting', the condensed interim statement of financial position and condensed interim statement of changes in equity have been compared with the balances of annual audited financial statements of the preceding financial year, whereas, the condensed interim profit and loss account, condensed interim statement of comprehensive income, and condensed interim cash flow statement have been compared with the balances of comparable period of immediately preceding financial year.

Corresponding figures have been re-arranged, wherever necessary, for the purposes of comparison. However, no significant re-arrangements have been made.

Chief Financial Officer



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